Addressing Health Literacy and Health Communication in Population Health

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# Disclosures

- Previous Funding Support: RWJ Clinic Scholars Program, UNC Department of Medicine, Vanderbilt Diabetes Center, Vanderbilt DRTC, Vanderbilt Center for Health Services Research, Pfizer Clear Health Communication Initiative, ADA (Novo Nordisk), K23/R03, AADE, National Academy of Medicine, NIDDK (R18)
- •Current Funding Support: NICHD (R01), NCATS (VICTR), NIDDK (P30), PCORI, CMS
- •Disclosures: EdLogics (Advisory Board), Abbott Diabetes Care



# Outline

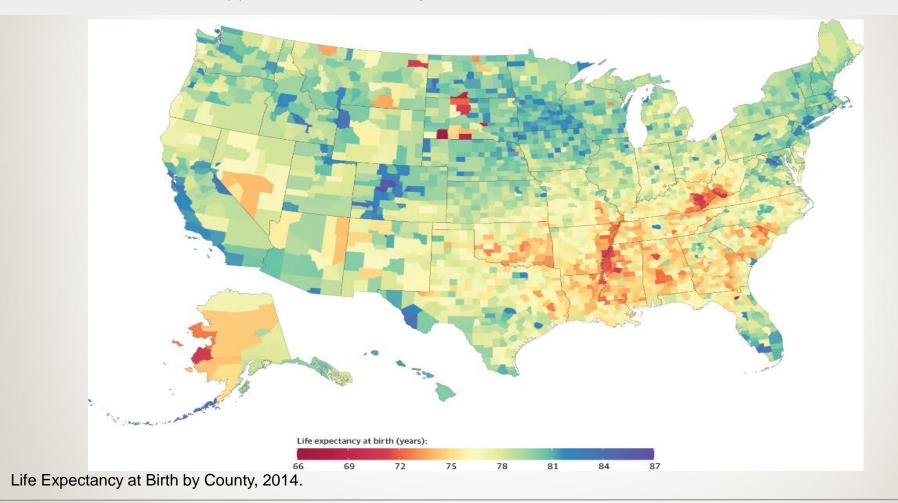
- Status of Healthcare in the US
- Definition of population health
- Health Reform Driving Population Health
- Addressing Health Literacy and Health Communication in Population Health





#### From: Inequalities in Life Expectancy Among US Counties, 1980 to 2014Temporal Trends and Key Drivers

JAMA Intern Med. 2017;177(7):1003-1011. doi:10.1001/jamainternmed.2017.0918





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# **Health Challenges**

- Over 50% of recommended care is not achieved.
  - Significant disparities in health outcomes
  - Overuse, underuse and misuse of health services
- Up to 50% of patients do not comply with care recommendations.
  - 20% of patients do not fill initial prescriptions
  - 50% of patients do not take prescriptions as recommended
  - Lifestyle changes can be more challenging
- Navigation of our complex health system is challenging:
  - Patients asked to perform more complex self-care
  - Clinic visit times and hospitalizations are shorter
  - Patients only recall 20% of what is told to them in the doctor's office.
  - Less than 50% of patients know their discharge medications or plan.
- Disparities in health care delivery
- Costs are high for results achieved at population level



# Why inadequate care?



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# **Population Health**

- Population health is defined as the health outcomes of a group of individuals, including the distribution of such outcomes within the group.
- Population health is not just the overall health of a population but also includes the distribution of health, and the health of individuals.

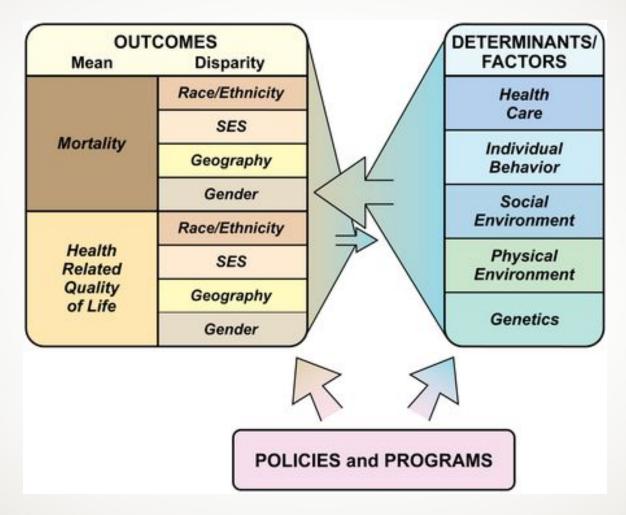






http://www.improvingpopulationhealth.org/blog/what-is-population-health.html

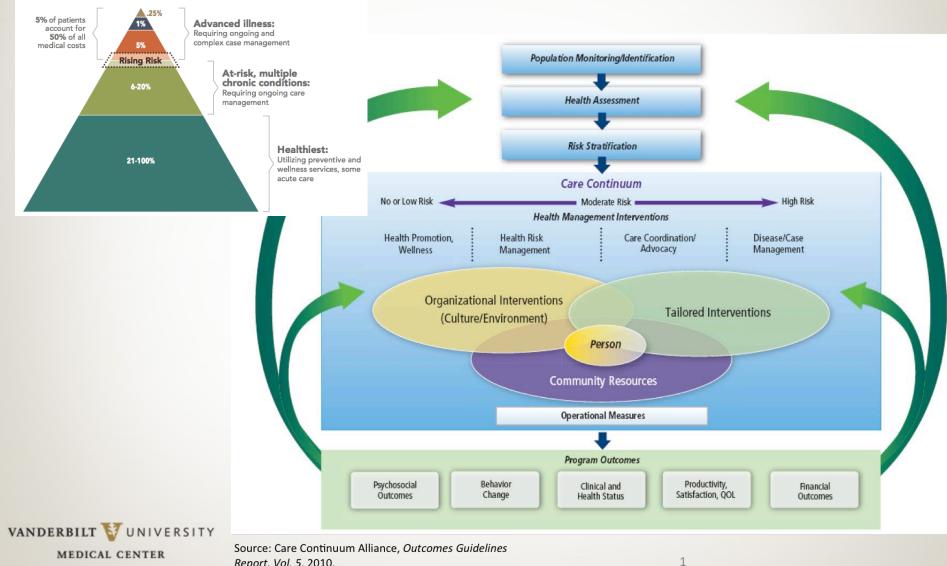
# **Population Health Paradigm**



http://www.improvingpopulationhealth.org/blog/what-is-population-health.html



# **Population Health Management**



Report, Vol. 5, 2010.

# **Approaches to Population Health**

#### Health System

- Accountable care Organizations
- Clinically Integrated Networks
- Health Mainter Organizations
- Population Health Offices
- Patient Experience Offices
- Capitated and Value-Based Reimbursement

#### • Leveraging Big Data

- Identify Gaps in Care
- Predictive Analytics; Geocoding analyses
- Collection of social and behavioral determinants
- Collection of Patient Reported Outcomes
- Targeted Programs
  - Focus on chronic disease management and prevention
  - Focus on high utilizers
  - Patient Centered Medical Homes
  - Address social and behavioral determinants
  - Community efforts

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# Medicare Access and CHIP Reauthorization Act of 2015

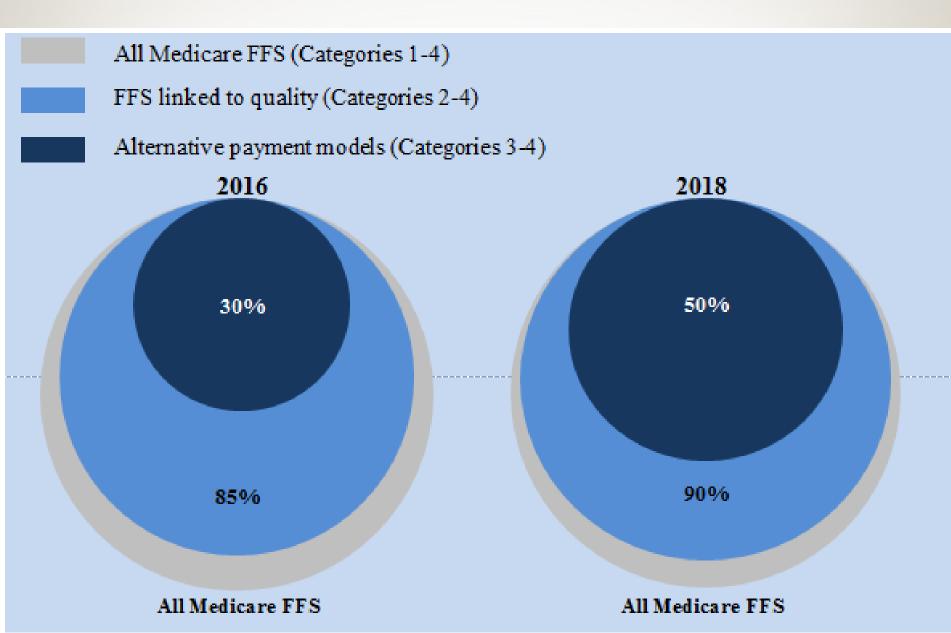
- Overwhelming bipartisan support.
- Provides new tools in implementing the payment reforms.
- Applies to expanded group of clinicians
- Creates clear timetable and benchmarks.

On 3/26, the House passed H.R. 2 by 392-37 vote.

On 4/14, the Senate passed the House bill by a vote of 92-8, and the President signed the bill.



## **Transforming to Value Based Healthcare**



# **Quality Payment Program**

**Eligible Clinicians** 

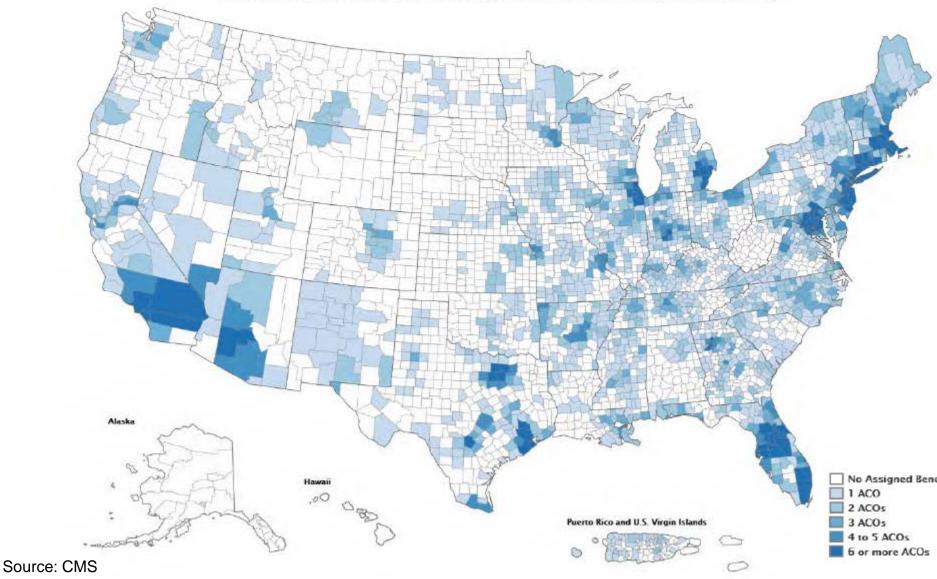


Merit-Based Incentive Payment System (MIPS) Alternative Payment Models (ACOs)



### Medicare Shared Savings Program ACO and Pioneer ACO Assigned Beneficiary Population by ACO by County

(counties with more than 1 percent of an ACO's assigned beneficiaries)



# **MIPS Scoring**

	Performance Category	Maximum Possible Points per Performance Category	Percentage of Overall MIPS Score (Performance Year 1 - 2017)
	<b>Quality:</b> Clinicians choose six measures to report to CMS that best reflect their practice. One of these measures must be an outcome measure or a high-value measure and one must be a crosscutting measure. Clinicians also can choose to report a specialty measure set.	80 to 90 points depending on group size	50 percent
•	Advancing Care Information: Clinicians will report key measures of patient engagement and information exchange. Clinicians are rewarded for their performance on measures that matter most to them.	100 points	25 percent
<b>و ا</b>	<b>Clinical Practice Improvement Activities:</b> Clinicians can choose the activities best suited for their practice; the rule proposes over 90 activities from which to choose. Clinicians participating in medical homes earn "full credit" in this category, and those participating in Advanced APMs will earn at least half credit.	60 points	15 percent
\$	<b>Cost:</b> CMS will calculate these measures based on claims and availability of sufficient volume. Clinicians do not need to report anything.	Average score of all cost measures that can be attributed	10 percent

# Other Drivers Towards Population Health

- Private Insurance Contracts
  - Pay for Performance
  - Risk-Based Contracting
  - Total Cost of Care Contracts
- Medicaid Payment Report
  - State Innovation Models
  - Bundled Payments
- IRS Requirements for Non-Profit Hospitals

- Community Health Needs Assessment

# **Approaches to Population Health**

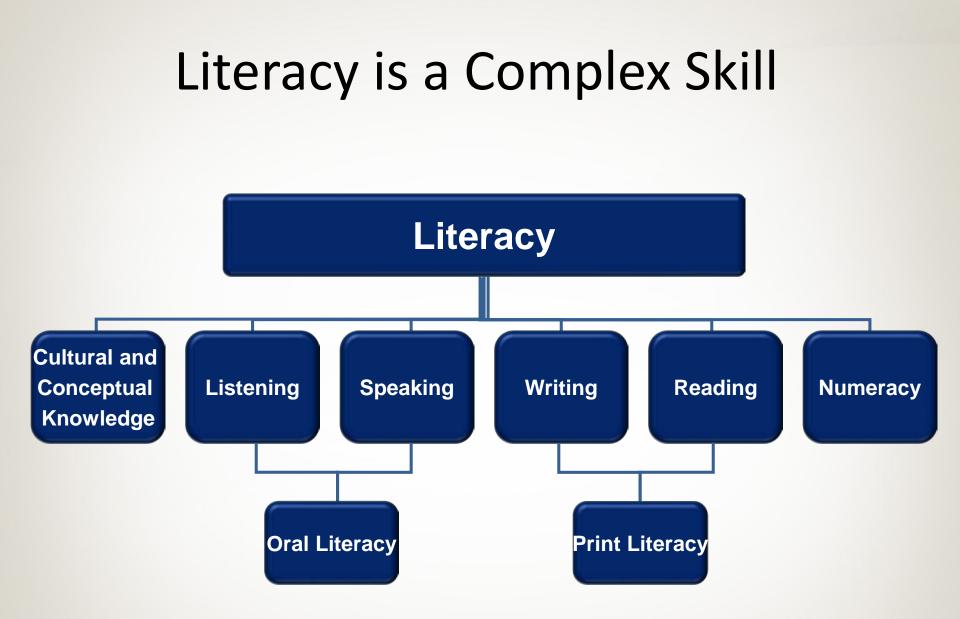
#### Health System

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VANDERBILT WUNIVERSITY MEDICAL CENTER IOM, Health Literacy, 2004

### Who Has Poor Literacy/Numeracy ?

NALS (1992) and NAAL (2003)

40-44 million Americas are functionally illiterate

50 million have marginal literacy & numeracy skills

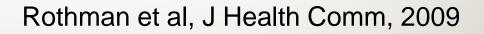
- Average American reads at 8<sup>th</sup>-9<sup>th</sup> grade level
- Quantitative skills are often worse



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# Numeracy

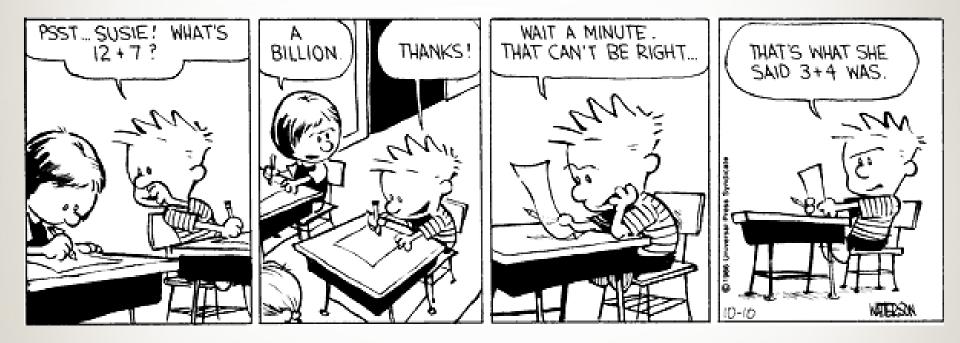
- A component of overall literacy
- "The ability to understand and use numbers and math skills in daily life"
- Calculations, deduction/logic, interpretation of graphs/labels, time, probability, etc.





# Numeracy vs Literacy

Highly correlated with literacy, but not perfect



Calvin and Hobbs, Bill Watterson, Universal Press Syndicate, Released on: Friday, Oct 10th 1986.



### **Many Outcomes Associated with Literacy**

#### **Behaviors**

- Breastfeeding
- Behavioral problems
- Adherence to medication
- Smoking, Substance abuse

#### **Knowledge**

- Food label and portion size understanding
- Birth control knowledge
- Emergency department instructions
- Asthma knowledge
- Hypertension knowledge

#### Health Outcomes/Services

- General health status
- Hospitalization
- Mortality
- Emergency department use
- Depression
- Diabetes control
- HIV control
- Prostate Cancer Stage
- BMI
- Mammography
- Pap smear, STD Screening
- Immunizations
- Cost

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DeWalt, JGIM 2004 McCormack, Annals of Internal Medicine 2011

### Low Literacy and Numeracy Linked to Worse Knowledge of Child Healthcare Issues



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Kumar, Academic Pediatrics, 2011

# Health Literacy/Numeracy Linked to Poor Understanding of Nutrition Fac

- Over 90% of patients struggle to understand food labels
- Over 2/3 of patients have poor estimation of portion sizes
- Subjects with lower Literacy/Numeracy had more difficult time understanding health information.





Rothman et al, AM J Prev Med, 2006 Huizinga et al, Am J of Prev Med, 2009

Nutritio	n Ea	ote			
		CLS			
Serving Size ½ cup (114g)					
Servings Per Container 4					
Amount Per Serving					
Calories 90 Calories from Fat 30					
% Daily Value*					
Total Fat 3g		5%			
Saturated Fat 0g	0%				
Cholesterol Omg	0%				
Sodium 300mg	13%				
Total Carbohydrate 13g 4%					
Dietary Fiber 3g	12%				
Sugars 3g					
Protein 3g					
Vitamin A 80%  • Vitamin C 60					
Calcium 4%	%				
* Percent Daily Values are based on a 2,000 calorie diet. Your daily values may be higher or lower depending on your calorie needs: Calories: 2,000 2,500					
Total Fat Less than	65g	80g			
Sat Fat Less than		25g			
Cholesterol Less than Sodium Less than		300mg 2,400mg			
Total Carbohydrate	300g	2,400mg 375g			
Dietary Fiber	25g	30g			
Calories per gram:					



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# Health Numeracy Linked to Worse Diabetes Knowledge and Control

- Difficulties performing many literacy and numeracy related diabetes tasks:
  - Over 25% of patients could not interpret glucose meter
  - Over 40% could not calculate carbohydrate intake
  - Over 30% could not dose insulin correctly
- Self-care skills linked to underlying numeracy.
- Diabetes numeracy skills associated with selfmanagement, self-efficacy, and A1C.







Huizinga et al, BMC Health Services Res, 2008 Cavanaugh et al, Annals of Internal Medicine, 2008



# **Assessing Literacy Status**

### Not Reliable

- Asking directly
- Asking educational status
- Quick Techniques
  - Pill bottle
  - Signing name
  - Red Flags (Missed Appts, noncompliance, etc)
- Validated Techniques
  - REALM
  - TOFHLA
  - The Newest Vital Sign

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### **Communicating: What can you do?**

- Use low literacy and picture based materials
- Individualize education
- Teach concepts in a simplified manner
- Use teach back technique
- Address cultural issues
- Shared goal setting



# **Low literacy Information**

- Most patient information is written at or above the 10<sup>th</sup> grade levels
- Low literacy materials can improve patient knowledge and outcomes.
- When making materials:
  - Avoid pathophysiology and jargon and focus on key concepts/actions.
  - Use figures to simplify text
  - Increase white space
  - Try to write for the 4<sup>th</sup>-6<sup>th</sup> grade level
  - Use SMOG, FRY, Flesh-Kincaid Methods to assess your materials

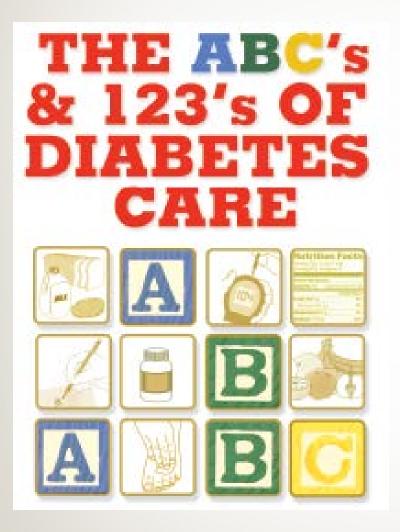


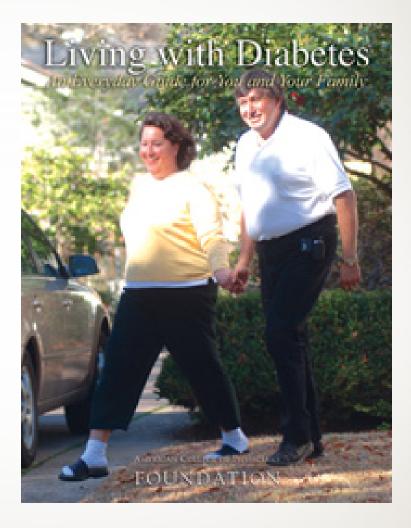
### **Resources for Low Literacy Material**

- Writing your own:
  - <u>http://www.pfizerhealthliteracy.com/</u>
  - <u>http://www.usability.gov/</u>
  - <u>https://www.cdc.gov/healthliteracy/learn/Resources.html</u>
  - <u>https://www.ahrq.gov/topics/health-literacy.html</u>
- Available Materials:
  - <u>http://www.fda.gov/opacom/lowlit/englow.html</u>
  - <u>http://www.nlm.nih.gov/medlineplus/healthtopics.html</u>
  - www.niddk.nih.gov/health/eztoread.htm#dia
  - <u>http://diabetes.niddk.nih.gov/dm/a-z.asp</u>



# **Sample Materials**





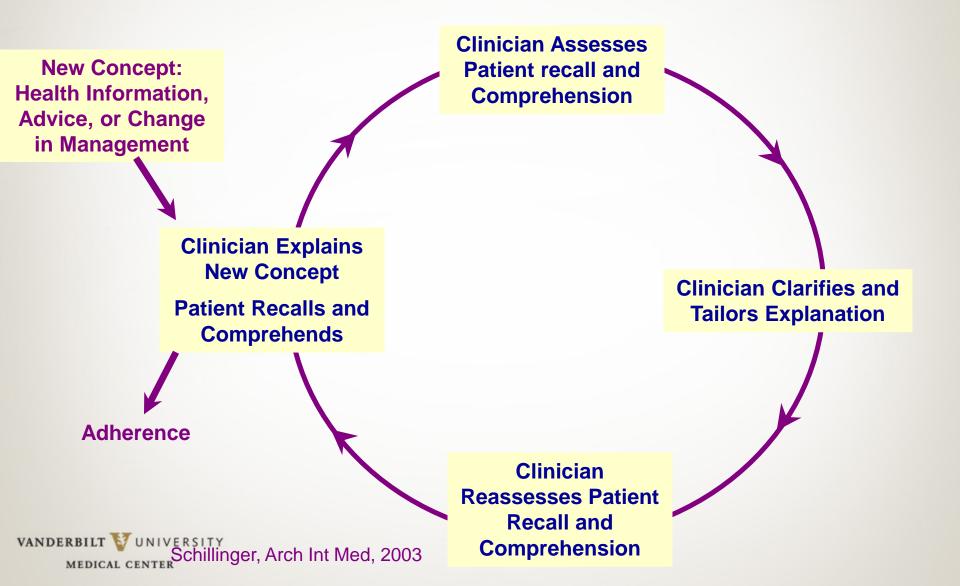
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# **Teaching Concepts**

- Limit advice to key concepts. Focus on behaviors and actions
- Simplify concepts
- Focus on one concept at a time; partition information
- Use concrete terms and examples
- Make info culturally relevant and personal
- Avoid Jargon!



# **Teachback Technique**



# **Shared Goal Setting**

#### Let patient or family initiate

- Practice "reflective" listening"
- Provide affirmation of positive behaviors
- Show empathy for challenges
- Choose goal that is realistic and attainable
  - Can offer a few choices and settle on goals together
  - Roll with resistance (don't challenge patients who resist change; instead ask them to come up with solutions)
- Be concrete
- Set a time for accomplishing goal
  - Let them know it is up to them to make change!
  - Promote a "you can do it" approach!



### **Cultural Challenges**

Language

Limited English proficiency

- Family Structure
  - Multiple caregivers
- Health Beliefs
  - Dissonance from the "biomedical model"

Campinha-Bacote, 2003



## **Addressing Language Barriers**

Improve your language proficiency

Use language-appropriate handouts

- Use a language interpreter ...
  - If you are not "natively fluent"
  - If you cannot "tell a joke" in that language



## **Health Literate Organization**

 "Health care organizations that make it easier for people to navigate, understand, and use information and services to take care of their health."





#### **Patient Interactions** Organizational leadership and policies Appointments, Administrative Staff Insurance, billing, regulatory Patient Health care team (MD, Provider NP, RN, RD, LPN, etc) And Family Translators, patient **Support Services** navigators Educational materials, patient portal, medication lists, Information discharge instructions VANDERBILT VUNIVERSITY MEDICAL CENTER

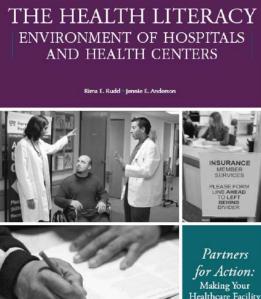
# **Measuring Organizational Health** Literacy







**Communication** Climate Assessment Toolkit



Healthcare Facility Literacy-Friendly

enliven ENHANCING SOCIAL HEALTH

**ENLIVEN ORGANISATIONAL HEALTH LITERACY** Self-assessment Resource

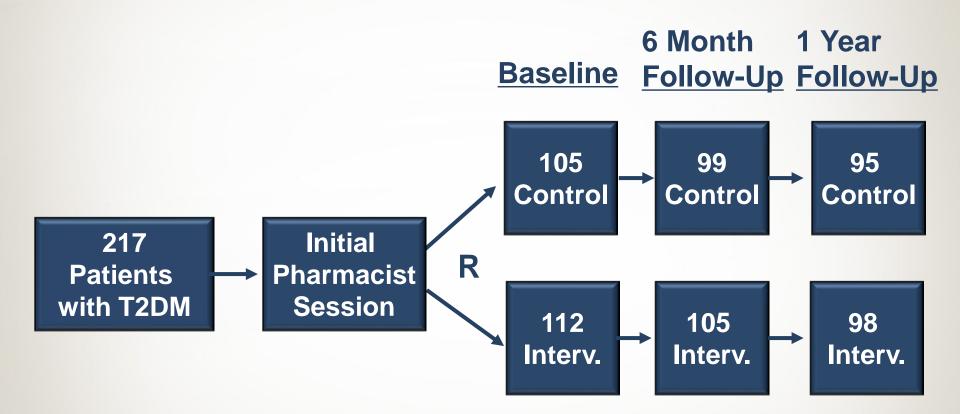


### **Literacy Interventions**





### **Initial Diabetes Intervention**





## Intervention

- Diabetes Education
- Evidence-based medication algorithms
- Database to track and manage patient outcomes
- Diabetes Care Coordinator
- Addressed literacy by using:
  - Individualized verbal education
  - Low literacy material
  - Teaching concepts in a simplified manner
  - "Teach back" techniques to confirm learning

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# Significant Clinical Improvements at 12 months

Variable	Control (n=95)	Intervention (n=98)	Difference
A1C (%)	-1.2%	-2.1%	0.9% (0.8,1.0)
SBP (mmHg)	+2.3	-6.9	9.2 (2.3,16.1)
DBP (mmHg)	+1.2	-3.6	4.8 (1.1,8.6)
ASA (mmHg)	+6%	+47%	41% (25-55)
T. Chol. (mg/dL)	-12	-27	15 (-4, 35)

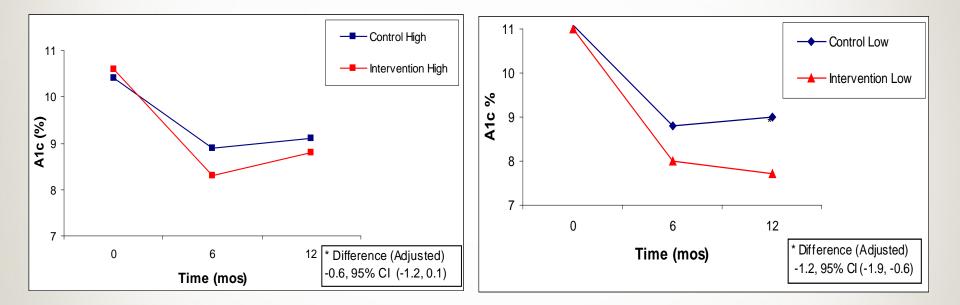
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Rothman AM J Med, 2005

#### Literacy was an Important Factor



Influence of Patient Literacy on the Effectiveness of a Primary Care–Based Diabetes Disease Management Program

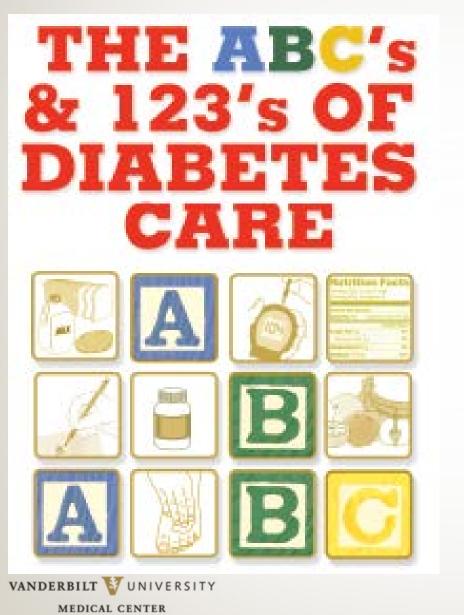


#### **High Literacy Patients**

Low Literacy Patients



#### **Diabetes and Numeracy RCT**



#### Taking care of your diabetes

If you have diabetes, you need to:

· Check your blood sugar every day.



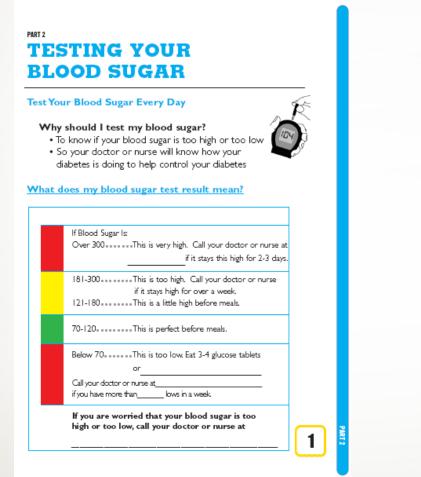
- Be aware of how much starch and sugar (carbohydrates) you eat at every meal.
- Be active every day!



- Take your diabetes medicines every day.
- Clean and look at your feet every day.
- Go to your doctor's office for regular check ups.



#### **DLNET** Toolkit



Text at 5<sup>th</sup> grade reading level

Color coding

Pictures for key concepts

Step-by-step instructions

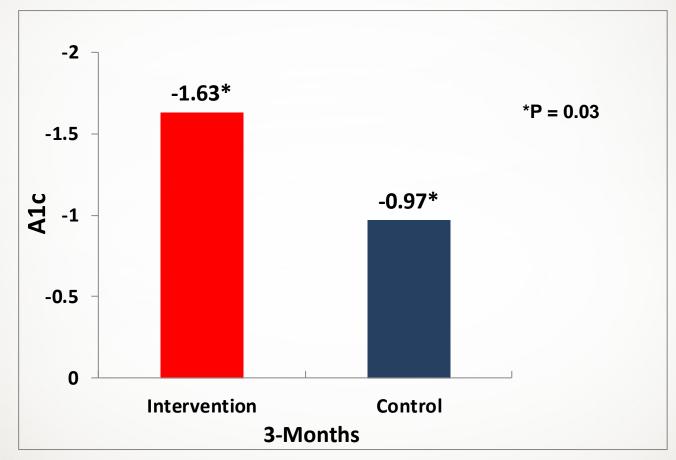
Simplified medication instructions

Practice skills worksheets



Wolff K et al. The Diab Educ 2009

## Study Demonstrates Value of Addressing Health Literacy

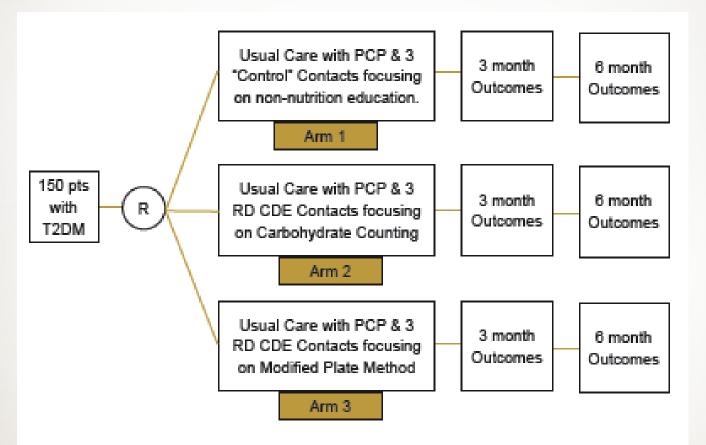


\*Adjusting for age, gender, race, type of diabetes, income level, site of intervention and baseline DNT score and Hba1c levels



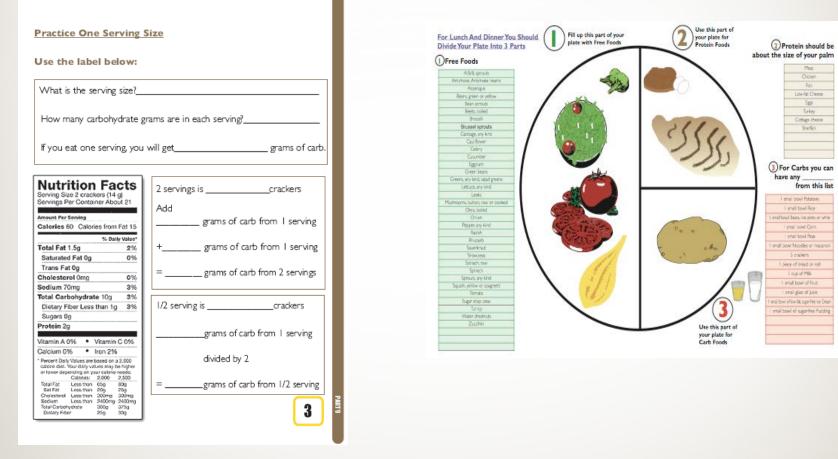
Cavanaugh KL et al. Diabetes Care 2009

# Diabetes Nutrition Education Study (DINES)



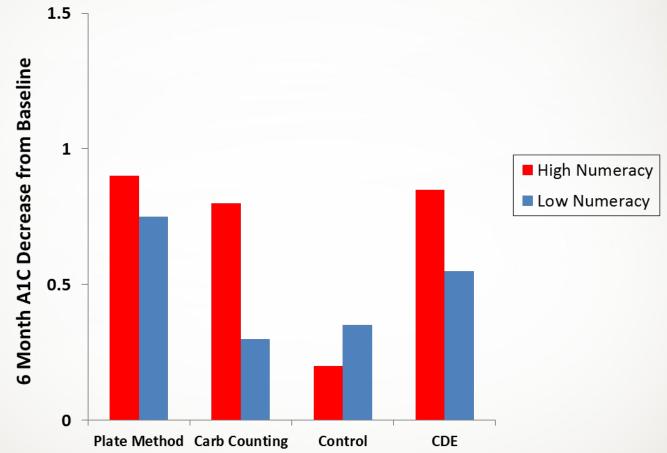


#### Carb Counting vs Plate Method





# Results Demonstrate Value of Simpler Diabetes Education



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#### **New Standards for Diabetes Education**

#### National Standards for Diabetes Self-Management Education and Support

LINDA HAAS, PHC, RN, CDE (CHAIR)<sup>1</sup> MELINDA MARYNIUK, MED, RD, CDE (CHAIR)<sup>2</sup> JONI BECK, PHARMD, CDE, BC-ADM<sup>3</sup> CARLA E. COX, PHD, RD, CDE, CSSD<sup>4</sup> PAULINA DUKER, MPH, RN, BC-ADM, CDE<sup>5</sup> LAURA EDWARDS, RN, MPA<sup>6</sup> EDWIN B. FISHER, PHD<sup>7</sup> LENITA HANSON, MD, CDE, FACE, FACP<sup>8</sup> DANIEL KENT, PHARMD, BS, CDE<sup>9</sup> LESLIE KOLB, RN, BSN, MBA<sup>10</sup> SUE MCLAUGHLIN, BS, RD, CDE, CPT<sup>11</sup> ERIC ORZECK, MD, FACE, CDE<sup>12</sup> JOHN D. PIETTE, PHD<sup>13</sup> ANDREW S. RHINEHART, MD, FACP, CDE<sup>14</sup> RUSSELL ROTHMAN, MD, MPP<sup>15</sup> SARA SKLAROFF<sup>16</sup> DONNA TOMKY, MSN, RN, C-NP, CDE, FAADE<sup>17</sup> GRETCHEN YOUSSEF, MS, RD, CDE<sup>18</sup> ON BEHALF OF THE 2012 STANDARDS REVISION TASK FORCE nonaccredited and nonrecognized providers and programs.

Because of the dynamic nature of health care and diabetes-related research, the Standards are reviewed and revised approximately every 5 years by key stakeholders and experts within the diabetes education community. In the fall of 2011, a Task Force was jointly convened by the American Association of Diabetes

Diabetes Care, 2012



# **PRIDE Study**

- PaRtnering to Improve Diabetes Education
- Goal to address health communication issues to improve diabetes care in middle TN
- Collaboration between TN Dept. of Health, Vanderbilt, and Meharry
- 5 year NIDDK R18 study

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Cluster RCT with 10 Clinics and 400 diabetes patients





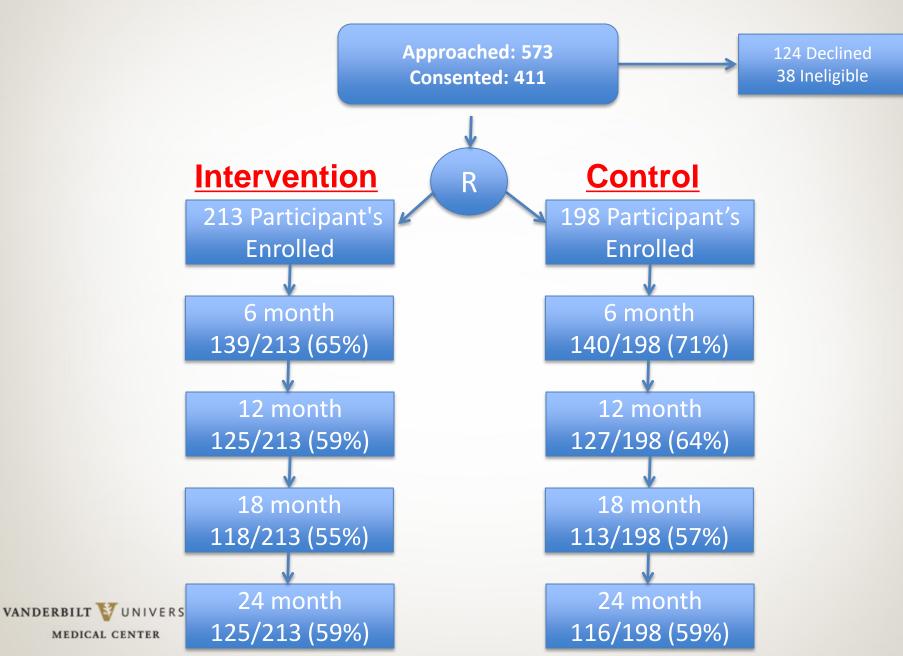
### **Pride Materials**



	If Your Patient needs help with:	Consider these handouts:	AN INSULIN PEN Be sure to take your insulin every day to help blood sugar in good control.	keep your
L	General Information For all Patients	What is Diabetes	How to Get Your Pen Ready	_
	with Diabetes:	Low Blood Sugar	1. Pull off plastic cover or pen cap.	and the second s
_		Blood Sugar Checks	2. If insulin is cloudy gently turn pen up and down 10 times to mix insulin.	Col
2	Glucose Monitoring	<ul> <li>Blood Sugar Log Sheet - Simple</li> </ul>	•	12)
		<ul> <li>Blood Sugar Log Sheet - Advanced</li> </ul>	3. Wipe rubber piece on the end of p	ET DOSE I
		Nutrition for Diabetes		Vhat kind of ins
		Using your Plate to Manage your Carbs	4. Screw on pen needle and remove	My long lasting insulin is
3	Nutrition Information	Counting your Carb grams	5. Turn knob on end of pen and dial o units the first time you use your pen that, dial up 1 unit when you use yo	My short lasting insulin
		What Can I Eat for a Snack?	that, dial up 1 unit when you use yo	My 70/20 mix insulin is:
		What Should I Eat When I Eat Out?	6. Shoot 1 unit of insulin into the air.	sen should I take my i
		Diabetes Pills	•	Before Breakfa
4	Oral Diabetes Medication	Taking Your Medicines		Take _ with of Take _ with of
		<ul> <li>Drawing and Self-Injecting Insulin (BD)</li> </ul>		Before Lunch
		Mixing Insulin for Self-Injecting (BD)		Before Supper
		How To use an Insulin Pen	EATING OUT	
5	Insulin and Byetta	Set Dose Insulin		
		<ul> <li>Insulin for Set Dose Plus Correction</li> </ul>	I CAN DO IT!	
		<ul> <li>Long Lasting Insulin Dose Chart</li> </ul>	I can choose bearther toods when I eat a I will pick a few things from the list below to start the until I talk about it with my doctor or name.	
		How To Take Byetta	I will choose from the lot on this boundant if	l set in a restaurant.
		Taking Your Medicines	i will order small portions and avoid "supersized"	survings.
		Be Active	I will only set food is a restaurant in the set of tool is a restaurant in the set of tool is a restaurant of tool is at boy to go certained and take the other is beyong to go certained, and take the other is a set of the set of t	per week.
6	Lifestyle Management and Behavior	<ul> <li>How Can Losing Weight Help Me?</li> </ul>	big (to go container) and task the other	BLOOD P
•	Change	<ul> <li>Smoking and Diabetes</li> </ul>		
7	Foot Care	Foot Care Do's and Don'ts (BD)		I CAN DO I
				I can help cont I will pick a few thi until I talk about it
0		Blood Pressure Control		
8	Cardiovascular Risk Factors	Cholesterol		Put my pills in a
		Taking Your Medicines	0	Unit fact feed
9	Coping with Stress and Depression	Stress and Depression		Une low-salt sp Instand of plate I will use Instand of I will work 15-3
L <b>O</b>	Oral Health	Problems With Your Teeth and Mouth		l vili starts
1	Women's Health	How Diabetes Can Affect Women		

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#### **Results: PRIDE Study Flow**



# **Demographics**

Variable (n=410)	Mean(SD) or n(%)		
Age, yrs (SD)	51.0 (9.6)		
Female, No. (%)	249 (61)		
Hispanic, No. (%)	98 (24)		
Race, No. (%)			
White	258 (63)		
Black	72 (18)		
Other	80 (20)		
Without Health Insurance (%)	359 (88)		
Annual Family Income ≤ 20,000 (%)	335 (83)		
Education, yrs (SD)	11.1 (3.4)		
Literacy Skills (S-TOFHLA), No. (%)			
Inadequate	59 (15)		
Marginal	10 (2)		
Adequate	333 (83)		
Subjective Literacy Skills (SLS), mean total (SD)*	10.7 (3.3)		
Subjective Numeracy Skills (SNS), mean (SD)*	3.3 (1.2)		
Diabetic Numeracy Skills, DNT, mean (SD)*	46.1% (37.5)		



# **Clinical Characteristics**

Variable (n=410)	Mean(SD) or n(%)
BMI (SD)	35.8 (9.0)
On Pills to Lower Blood Sugar (%)	364 (89)
A1C (SD)	9.6 (2.1)
Yrs of diabetes	9.0 (7.1)
On Insulin (%)	242 (59)
Takes insulin 1x per day	65 (27)
Takes insulin 2x per day	101 (42)
Takes Insulin 3-4x per day	77 (32)
Adjusts Insulin for Blood Glucose (%)	104 (42)
Adjusts Insulin for Carbohydrates (%)	33 (13)
Blood Glucose Monitoring, No. (%)	
< 1x per day	92 (23)
1x per day	87 (21)
≥ 2x per day	228 (56)



# **HIT** approaches for Diabetes

- Web-based and mobile phone interventions to promote problem solving skills and self-care in adolescents with diabetes
- Use of electronic patient portal to address medication adherence



MPAGE DURSTORIES

TURRESOURCES TURTALK ESCAWAY

# **Childhood Obesity**

- 1 in 4 preschoolers in the US are overweight/obese
- Overweight in infancy associated with increased risk for overweight in adulthood
- Weight gain in first few months of life associated with increased CV risks in adulthood
- "Obesogenic" behaviors start early in infancy and are very common!

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# **Greenlight Study**

NIH (NICHD) Funded R01



- Design: Cluster Randomized Trial of Literacy Sensitive Obesity Prevention intervention vs Active Control (Injury Prevention)
- Setting: 4 academic primary care resident clinics (Vanderbilt, NYU, UNC, and U Miami)
- Participants:
  - Over 400 pediatric residents at the 4 sites
  - 865 English and Spanish speaking families with children enrolled at 2 months of age and followed until 2 years of age
  - Children with weight/length z score >3% (WHO Criteria) without significant chronic health issues or FTT or history of prematurity (<35 weeks)</li>





Sanders LM, ....Rothman, Pediatrics, 2014

# **Resident Training in Effective Health Communication**

- Lectures, pre-clinic conference, role-playing
- Use effective health communication principles
  - Use plain language. Avoid jargon
  - Limit advice to 1-3 key concepts
  - Use "teach back" technique to confirm understanding
  - Address culture, language and family issues
  - Perform shared goal setting
- Perform in-room observations ("certifications")

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# **Greenlight Toolkit Materials**

- 1-2 Booklets per Well Child Visit
  - 1 CORE booklet focused on key behaviors
  - 1-3 SUPPLEMENTAL booklets (Provider Chooses)
  - Booklets are 2-6 pages and end with goal setting
- Designed to be used interactively during the visit
- Available in English and Spanish



## Sample Materials: 15 months

#### Keep Your Toddler Growing Healthy!

Milk and water are best. Your toddler does not need juice or other sugary drinks.

pages 2 - 5

Be active with your toddler. TV time is not active time.

pages 14 - 15



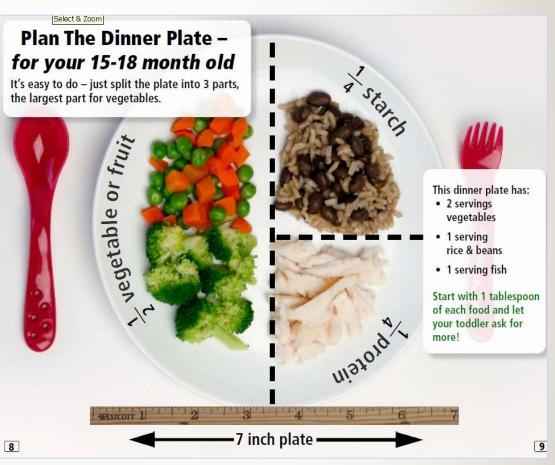


from the start!

pages 6 - 13



First steps to growing healthy 15-18 Month Core- English



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# Goal Setting with the Toolkit

#### Last page of each CORE booklet

- Parent-centered
- Do-able; "baby step"
- Make goal with specific time frame
- Can choose from examples or can WRITE ONE DOWN

#### I Can Keep My Baby Growing Healthy!

✓ Pick one of these ideas or write down 1 or 2 things you would like to do in the next few weeks.



- I will let my baby feed himself for part of the meal \_\_\_\_\_ times this week.
- Next week, when I leave the house, I will bring \_\_\_\_\_\_ as a healthy snack for my baby.
- Tomorrow, when I give \_\_\_\_\_ to my baby, I will start with 2 tablespoons and see if he wants more.
- I will <u>only</u> give my baby <u>ounces</u> of juice each day, <u>times next week</u>.
- I will turn off the TV when my baby is in the room \_\_\_\_\_ afternoons next week.



# **Mid-South Practice Transformation**

### Network

- CMS contract for \$28 million over four years to help more than 4,000 clinicians transform their clinical practices to improve quality of care and reduce costs.
- Partnership between Vanderbilt, the Vanderbilt Health Affiliated Network (VHAN), the Mississippi Affiliated Health network, and the Safety Net Consortium of Middle Tennessee.
- Engaging 116 primary and specialty care practices across Tennessee, Arkansas, Mississippi, and Kentucky, representing over 4,200 clinicians







#### **Our Goal: Transformed, High Performing Practices**



PHASE I Detailed Transformation Planning

Developing Shared Vision of Transformed Practice

Creating Plan to Achieve Vision including Targeted Metrics



PHASE II Reporting and Using Data To Generate Improvements

Monitoring Metrics

Training Staff on QI

Initiating Population Management & Care Coordination



PHASE III Progressing Towards Success in Value-Based System

Improving Metrics

> Incorporating QI Activities into Day-to-Day Operations

Implementing Multiple Care Coordination, Population Management



PHASE IV Sustaining Progress Over Time

Meeting Metric Targets for One Year

Decreasing Utilization and Unnecessary Testing

Consistently Delivering Evidence-Based, Patient-Focused, Coordinated Care



PHASE V Preparing to Thrive in Value-Based System

Sharing Financial Data within Practice To Optimize Success in APMs

Graduating to APM Prepared to Thrive Long-Term



Graduation to APM

Communitybased Care Teams

Promoting quality and reduced cost by developing a collaborative of institutions that support practice transformation

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## **Summary**

- Population health is a growing field aimed at improving care for individuals and populations
- Heath Literacy/numeracy and health communication are important components to addressing population health
- Significant opportunities to advance the science of health literacy/health communication in population health



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